



## Partners & Strategic Alliances

### 1. Current Strategic Partners

- Gray Construction – EPC partner for FEL1–3 engineering and site build-out.
- eKAMI – Workforce training, AI integration, and community hiring pipeline.
- Team Kentucky / KEDFA – State incentives and IRB sponsor.
- Boyd County Fiscal Court – Local government liaison and oversight.

### 2. Prospective / Pipeline Partners

- Johnson Matthey (CANS FT) – Preferred FT catalyst provider.
- Honeywell – Modular design technology.
- DoD & Major Airlines (Delta, Virgin Atlantic) – SAF offtake discussions.
- Marathon Petroleum – Neighboring Jet A refiner, discussing downstream collaboration

### 3. Partner Selection Principles

CarbonCore selects strategic partners based on mission alignment, regional impact, and deep technical expertise. Partnership opportunities are curated rather than transactional, ensuring that every alliance strengthens the platform's long-term resilience.